**Tohoku University DEI Symposium** 2025.11.20

# Promoting Diversity at Tohoku University: Aiming for a university where everyone can shine

**Mami Tanaka** 

Vice President of Tohoku University (DEI Promotion)

Director, DEI Promotion Center, Tohoku University

Professor, Graduate School of Biomedical Engineering and Graduate School of Engineering

# Tohoku University as a "Engaged University"



Foundation of Tohoku University in 1907 as third national university

#### Diversity in power

The birth of Japan's first female university student

"Girls' admission to Imperial University is a serious incident"

Ministry of Education, 1913 (111 years ago)







Open

**Doors** 

Japan's first female students 1913 (111 years ago)







Open to diverse backgrounds

#### Synergy of Research & Education

Research **First** Education Research

Founding ' **Principles** 

> **Practice** Orientation

Community Collaboration

Tohoku University was founded with considerable donations from third parties disaster recovery after the 2011

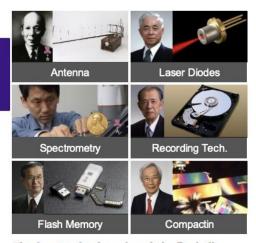


"Sendai is a city most suited for research"

A. Einstein, 1922

6th President Kotaro Honda "Industry is a dojo of learning"

#### **Creating Social Value**



"Industry is Academia's Dojo" Kotaro Honda, 6th President Major contributions by members to **Great East Japan Earthquake** 

Year 2024 Selected as the 1st **University for** International Research **Excellence** 



THE orld University Rankil **Japan Edition** 



5 consecutive years



Evaluation from High School From 2006 to 2022

15 times 1st place overall

# 東北大学におけるダイバーシティ推進の歴史

Registered in the

**UNESCO Historical** 

Women's Student

**Record in Higher** 

**Education in Japan** 

Records Project Tohoku University

2018

**DEI Promotion** 

Declaration

(2022.4.5)

**Tohoku University** Female Student Enrollment 100th Anniversary Symposium Issuance of the "Action Guidelines for the Promotion

Gender equality **Tohoku University** Declaration (2002.9.28)

Japan's first female student admission







Founding of the university

1907

1913 **Gender Equality** 

2001

**Establishment of** 

committees





Expansion of on-

campus nursery schools

2002

Center for **Gender Equality** establishment

2013

'Tohoku University **Vision 2030"** 

2014



(8/21)

"Women's College

Student Day"

**Anniversary** 

Registration



2020

Jun Ashida Award Winner

2021

· Renamed the **DEI Promotion** Committee and the Center for DEI

· Issued quidelines on gender diversity

2022

11Oth

110th

**Anniversary** 

of the Birth of

a Female

University

Student

Selected as an **International Excellent Research University** 

2023

2024

SA character 'Tamaka' birth 2025

**Accelerated support to** increase the ratio of female researchers **Start Package Other** 

- - Started DEI safety project



- · Large-scale for faculty and staff **Conducting Questionnaires**
- DEI Lounge opened







EN / JA

## UREX-Tohoku Project: The Journey Starts Here

Tohoku University's UREX-Tohoku Project is an ambitious plan to establish a world-class research ecosystem by empowering early and mid-career researchers and attracting global talent. It is backed by substantial funding from the government's Universities for International Research Excellence initiative. As Japan's first university selected for the initiative, Tohoku University will receive 15.4 billion JPY (approximately 100 million USD) this fiscal year, and some 10 billion JPY annually for the next 25 years.

#### **Three Commitments**

Under the framework of the *Institutional Strengthening Plan for Designated International Research University*, our university presents **three commitments—Impact** (creating social value that transforms the future), **Talent** (unleashing diverse talents to open new horizons), and **Change** (accelerating governance for transformation and challenge)—as the foundation for achieving six goals, including establishing a research environment that attracts leading scholars worldwide and promoting comprehensive internationalization, through **19 strategic initiatives**.

Grounded in our founding principles of "Research First" and "Practical Learning," and drawing on our experience in addressing challenges during the Great East Japan
Earthquake, we pursue research excellence without compromise to create social value.

- 2. **Talent**Inheriting the spirit of "Open Door," which broke conventional norms by admitting female students for the first time in Japan, we attract diverse talents from around the world, nurture their potential, and contribute to the future of humanity.
- 3. Change
  With a firm resolve to embrace change and boldly take on challenges to achieve our goals, we will advance management and governance, continuously review our practices with a forward-looking perspective, and implement ongoing reforms.

→ Institutional Strengthening Plan for Tohoku University as a Designated International Research University

## Goals as an International Excellent Research University

Targets for each pledge

Impact I-A Research Excellence International Excellence Research Ecosystem (Academic Impact)

I-B Impactful Research and Innovation

Talent II-A Campus for Aspiring Minds A research environment that attracts researchers from around

the world

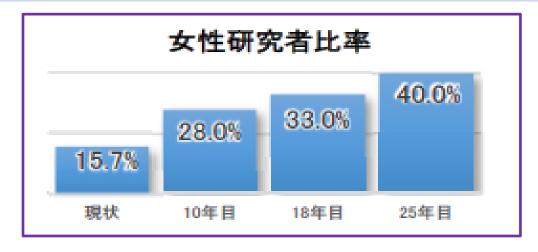
Change II-B Gateway to New Venture Creating Learning to Challenge the World

III-A Full Scale Global Readiness

III-B Responsive and Responsible Governance

# objectiveII-A Campus for Aspiring Minds A research environment that attracts researchers from around the world

KPIS: Ratio of foreign researchers, Ratio of female researchers, Number of PI research units, Ratio of faculty and staff to target PI, Ratio of staff with international support



Western universities and overseas universities exceed 40% or about 40%

(Japan as a whole, 17.8% in FY2022)

Ratio of female researchers at Tohoku University (May 1, 2025)

Average 20%

Teaching 9%

Associate Professor 14%

Teaching Assistant 28%

# Structure for promoting DEI at Tohoku University

#### President **Extramural** National Diversity Network 人事戦略会議 連携 Cross-appointments, etc. Partner Schools Vice President for Diversity Campus On-campus nursery school Tohoku Center for DEI, Nursery school for children with **University DEI** 連携 mild illness and post-illness 連携 Tohoku **Promotion** Related departments University Committee Administrative Staff: Personnel Planning Division, **Personnel Planning Department** Graduate schools, research institutes, hospitals, joint research facilities, etc.

# Human Resources Strategic Council (2019-)

Vice Chair: Provost
Committee members: directors and vice
presidents, Assistant to the General
Manager, Head of Administrative
Organization, Department Heads
Developing and promoting a strategic
diversity research environment

**Chair: President** 

#### 2019~

Support system for the promotion of strategic personnel

- Implement the one-third rule
- Implementing incentives and penalties

#### 2025~

Including the above support projects, new Launched an acceleration support package with additional initiatives

## Female Researchers Ratio Acceleration Support Package

2019 ~ The human Resources Strategic Council was established, and the support system project related to the promotion of strategic personnel was launched.

- —Support to cover the difference associated with the promotion
- -Spouse Program
- —Special Researcher System for Young Women and Young Foreigners (Support for Recruitment)

2025 ~ Launched an accelerated support package with new initiatives while

continuing the above support projects

# New initiatives Women-only headhunting

- Securing super excellent female faculty members (separate measures for departments as internationally outstanding researchers)

  University-wide women-only international recruitment
  - -Prepare a new frame from the headquarters (outer frame)
  - -Focusing on recruiting senior positions in light of the composition of female faculty members at Tohoku University
- For associate professors and professors, personnel costs from the headquarters are as desired by the department (no year limit is possible).
  - -Public recruitment guidelines and selection carefully considered by each department
  - -The tenure track system is also available, and if you get a tenure and get promoted, it's one step higher Labor costs up to the position are also supported
  - -3 years of startup research expenses (professors are also allocated to recruit young faculty members)

Aim to increase the number of people by about 10 people a year × 50 people in 5

**Continued 1% annual** 

arowth

years

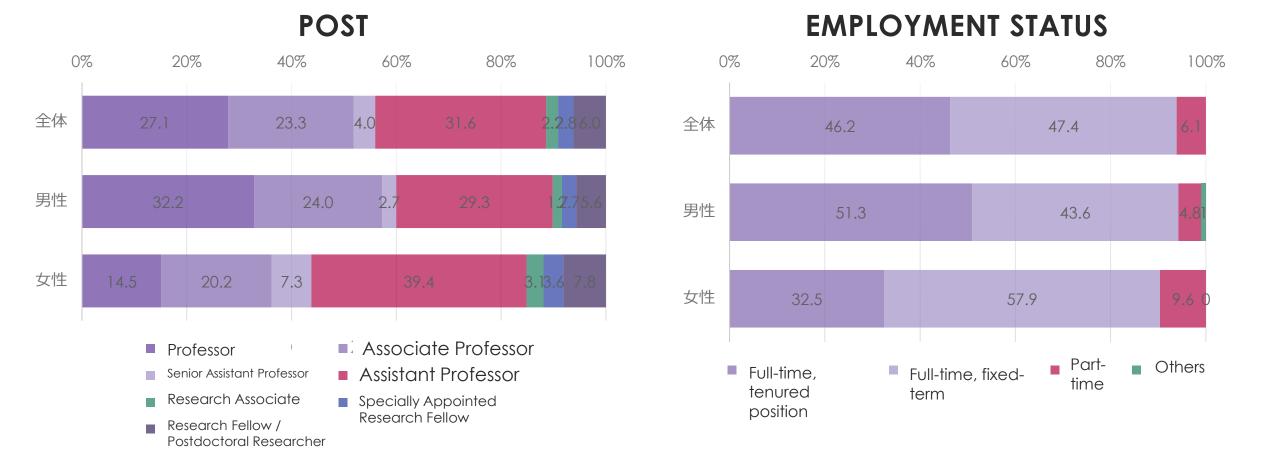
Excellent female researchers
Recruit and develop

# Results of 2024 Large-scale Research Environment Survey Questionnaire

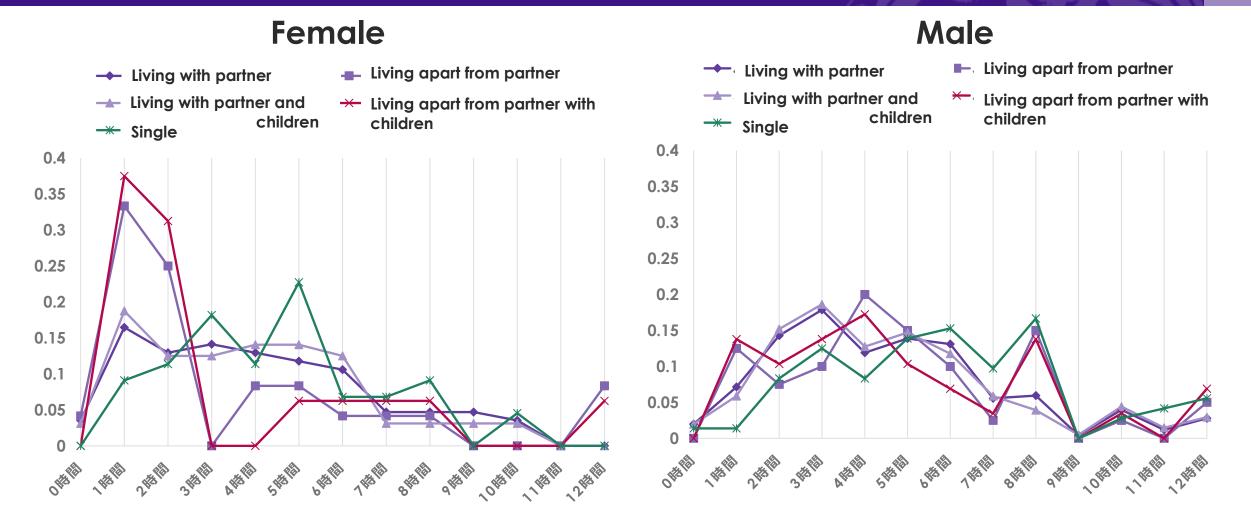
49 questions in total (attributes (field of study, position, degree, place of origin, age, gender with or without children), how to use time, working hours, working from home, job characteristics, work style, balancing work and family)

645 out of 4,707 faculty + specially appointed researchers, postdoctoral researchers, and academic researchers responded ⇒ 13.7% response rate

The response rate was 12.8% out of 4,197 Japan researchers and 21% out of 510 foreign researchers



# Percentage of research time per day



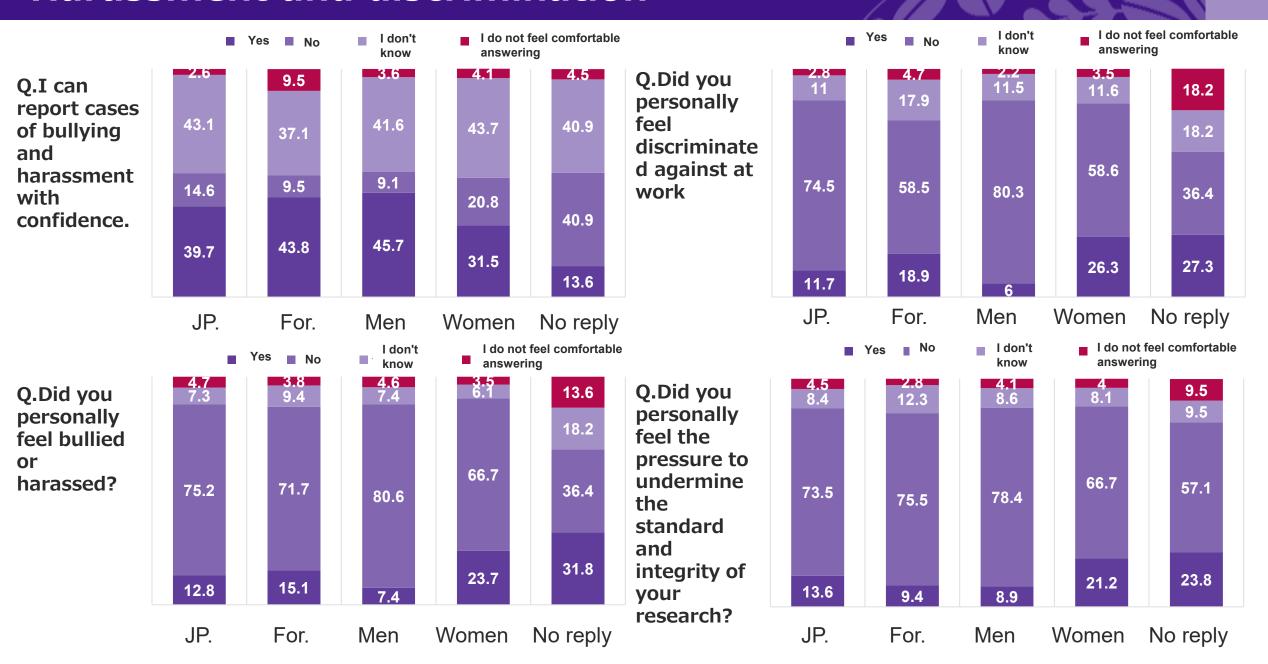
Women live separately from their partners and have children separated from their partners

The research time peaks at 1 or 2 hours

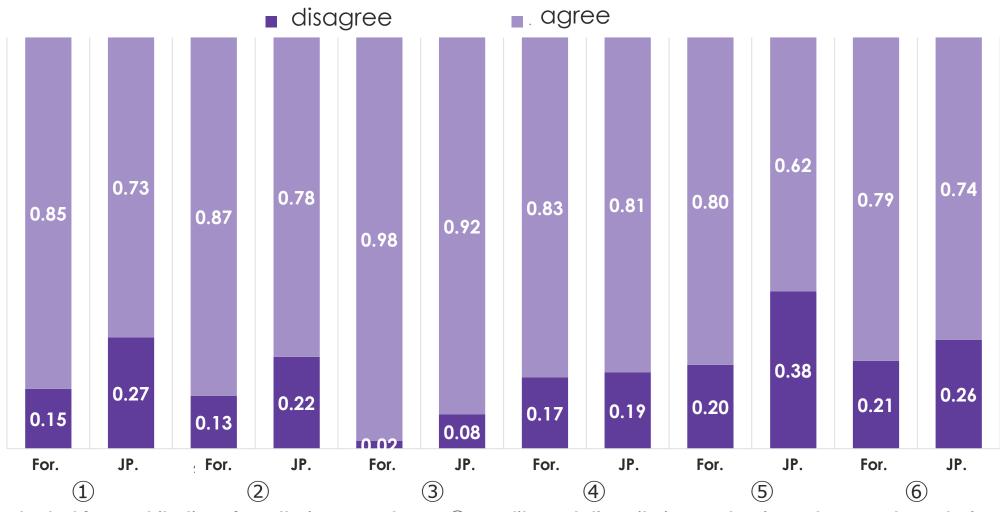
Men are not as good as any person in research time.

No fluctuations

### Harassment and discrimination



## About the working environment at Tohoku University



- 1) Properly evaluated for contributions from their research or other activities
- **2**The hiring process is fair
- 3 Compliance with academic and research ethics is being promoted
- 4 Equality and diversity in academic and research are being promoted
- (5) Actively promoting the importance of mental health and wellbeing for staff
- 6The working style of researchers is fully considerate of individual circumstances (balancing research with childcare and nursing care, language skills, religion, etc.)

## Free description

- Regarding the lack of DEI promotion
- Tohoku University's educational and research environment, facilities, and various support and services, what you would like to see and requested to be improved, and what you would like the university to do.

Sufficient consideration of fairness in promoting DEI and support for DEI at a broader level, thorough dissemination of support systems and services for DEI promotion

Securing and creating research time, reforming work styles (considering overtime work), securing appropriate personnel for clerical and technical work

Strengthening language support for international researchers, improving the environment, and developing facilities that contribute to improving internationality

And many others...

In order to truly promote DEI, we were able to confirm the need to work on issues in cooperation with other departments, as well as the DEI Promotion Committee

13

# Usage status of TUMUG support system and childcare leave system for male employees, etc.

#### **Start-up research Fund**



Developing female leaders
Supporting research funds for newly hired
female faculty members to start research
ONewly hired female faculty members
(assistant professors and above)

FY 2025 Startup 28 people adopted (30 people applied)/1.43 times higher than the previous year

#### **Next Step Research Grant**

Nurturing female leaders

Execution of new research projects,

Support for research funds necessary for
the publication of research results

OFemale faculty (associate professors,
lecturers, assistant professors, assistants)

OApplication to the previous year's Grantsin-Aid for Scientific Research is a
requirement for application.

(1.9 times year-on-year)

Number of applications in FY2025 Next Step 1st time:30 people (1.5 times year-on-year) 2nd time: 21 people **Research support staff** 

Work-life balance & Nurturing female leaders

Subsidy for labor costs necessary for hiring research support personnel

OMale/female academic and technical staff who are expectant mothers, caring for children, or providing family care

OFemale academic and technical staff who will serve on a national government council or hold other key positions

FY 2025

Research support funds 53 projects / 1.36 times higher than the previous year

#### Childcare Assistance Program

Work-life balance support
Subsidies for babysitting fees and other expenses
necessary for balancing research, education, and work
with childcare

OFaculty members, technical staff, postdoctoral fellows, administrative staff, doctoral students, etc. (male and female) who provide childcare OUse of long-term vacation institutions Personal sitters registered in Sendai City and temporary childcare are also available.

FY2025 (1st / 4 times in total)
Babysitter users: 12 people, double the previous year

# Childcare support system available to male employees

Maternity and child care leave (15 days paid from prenatal to 1 year old)

Childcare leave at birth (unpaid for 28 days within 8 weeks of birth\*)

Childcare leave (unpaid for the period of application up to the age of 3\*)

\*There is a separate benefit system through employment insurance

The rate of male employees taking childcare leave is Reiwa 6 is 52% (R4 53%, R2 35.3%) Target 80%

# Expenditure of "expenses for accompanying children on business trips, etc." from research funds

It is possible to spend from research funds for the following expenses when accompanying children on business trips.

- (1) Transportation expenses for the child's round-trip, (2) Accommodation expenses for the child,
- (3) Childcare expenses, etc.

(However, limited to financial resources that can be spent)

FY2023 (January to March) 20 uses
Of these, the number of male uses is 2
FY2024 69 uses
Of these, 24 were used by men
FY2025 (April to October) 47 uses
Of these, 19 were used by men

Increasing use by men and foreigners

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2002

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Records Project Tohoku University Women's Student

**Record in Higher Education in Japan** 



2014

**DEI Promotion** Declaration (2022.4.5)



**International** · Renamed the **University DEI Promotion** Committee and

the Center for DEI · Issued quidelines on gender diversity

Selected as an **Excellent Research** 

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'Tamaka' birth 2025

SA character

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"Women's College Student Day" **Anniversary** Registration

(8/21)

Tohoku University **Vision 2030"** 



Jun Ashida Award Winner

11Oth



110th **Anniversary** of the Birth of a Female University Student

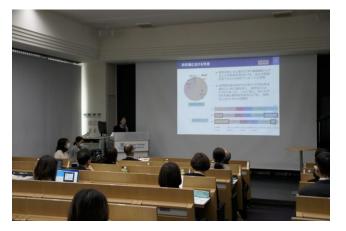
**Accelerated support to** increase the ratio of female researchers **Start Package Other** 

- · Large-scale for faculty and staff **Conducting Questionnaires**
- DEI Lounge opened
- Started DEI safety project



#### **DEI Promotion Forum**

# The 1st Tohoku University DEI Promotion Forum "What is DEI that Tohoku University is aiming for: from the support site?" (2024/02/28)





**DEI Center Report and Panel Discussion** 







Norifumi Ushio (in charge of human resources, labor, environmental safety, and facilities), Hirotoshi Takizawa(Education and Student Support), Vice President Noriko Osumi (Public Relations and Diversity) (all positions at the time of the event)

#### Related 5 departments: Center for Counseling & Disability Service, Global Learning Center, Career Support Center, Center for DEI

- Introduction of each initiative
- Sharing the characteristics and attributes of the diversifying constituents, as well as the corresponding on-site responses, etc.
- Confirm the importance of collaboration
- Requested directly from students during panel discussions → Establishment of DEI lounges



### **DEI Lounge opened**

"Learn, Connect, Grow"

The DEI Lounge is a place where students can learn and deepen their understanding toward the realization of a society where people respect each other, overcoming all barriers such as gender, sexuality, disability, race, and ethnicity. Students and faculty interested in DEI can use and participate.

Time: Every Wednesday 12:15~16:00

Location: 1st floor of the International Exchange Building (Compliance with the ground rules is required when using the









# **Expectations from participants for the lounge**

"I want it to be a place where you can accept casual words."

"A place where you can feel free to stop by and talk"

#### **Comments from participants**

"In order to achieve DEI, we need to increase opportunities for the majority to study DEI, rather than relying solely on minority voices."

October 16, 2024 Opening Day

### **DEI Lounge Seminars & Workshops 2024**

October 16 I won't talk about it #gender moyamoya (L Park Sendai Kanako Nakabayashi Sendai Gender Equality Foundation Shihiro Kikuchi)

Novemb Film Screenings DEI MOVIE SCREENING 「世界は僕らに気づかない」Angry son

December 25 Happy Holidays!

February Reading group 『トランスジェンダーQ&A素朴な疑問が浮かんだら』 "Transgender Q&A If you have a simple question"

- Events planned by the center are held once a month, and other events are free
- Planning and management in cooperation with student staff The room is closed during student exams and long vacations.



#### **DEI Lounge Seminars & Workshops FY2025** Reading exchange meeting "Would you like to bring one May 28 recommended book and introduce it to each other?" June 25 Film Screenings "Portrait of a Burning Woman" What is DEI in the United States now? July 16 ~The current location of diversity talks with local Japan university students~ November Let's connect beyond the barriers of hearing impairment—Let's enjoy communication!

- · Seminar and workshop events are held once a month
- We are also planning study sessions related to DEI promotion.
- Planning and management in cooperation with other departments and student staff





#### DEI Lounge とは?

DEI Lounge は、ジェンダー、セクシュアリティ、障がい、人種や民族など 5らゆるパリアを乗り越え、お互い尊重しあう社会の実現に向けて学び、理 8を深める場です。

DEI に関心を持つ学生・教職員は誰もが利用でき、参加することができます。

゙なたでも利用できます。

**DEI Lounge** の詳細はこちらから▶







#### 東北大学 DEI 推進センター

Center for Diversity, Equity, and Inclusion, Tohoku University TEL:022-217-6092 E-MAIL:dei-center@grp.tohoku.ac.jp

In order to promote DEI that also considers intersectionality, we crossed departments

Preparing a working-level DEI promotion WG

#### **DEI Anshin PROJECT - Sanitary Products**

# DEI Anshin PROJECT "Comfortable menstruation for everyone" (2024/5/13-6/10)



Held at Kawauchi Kita Campus Report the results of the questionnaire to the DEI Promotion Committee

2025
Summer Open Campus
20,000 free distribution
Introduction of faculty
members for joint development,



東北大学↩ オープンキャンパス 2025← 7月30日・31日 生理用ナプキン↩ 無料配布を実施中や 必要な方はどなたでもご利用ください← 誰もが快適な生理期間を過ごすための 取り組みとして無料配布を実施しています。 在庫が無くなり次第終了となります。↩ り多くの方がお使いになるように必要な分だけお持ちください 。 東北大学ダイバーシティ・エクイティ&インクルージョン (DEI) 推進センター 東北大学人事企画部人事企画課 DEI 推進係↔

Considering the response of the entire university for permanent installation

わたしたちは

## Building a network of female researchers

# Sawayanagi Fellows Lunch MTG (June 16, 2025)

~Message from President Teiji Tominaga to female researchers~











Creating an atmosphere where people can speak freely and building a network

# The 12th Sawayanagi Memorial DEI (formerly Gender Equality) Award Winners

#### ~ Expanding the spirit of diversity that has been passed down to Tohoku University ~

In honor of the first president, Seitaro Sawayanagi, who put forward the philosophy of "opening doors," we honor those who have made significant contributions to efforts to promote diversity, equity and inclusion (DEI), including the promotion of gender equity in academia and society, both inside and outside Tohoku University.







September 2, 2025 Award Ceremony and Award Speech Sawayanagi Memorial DEI Award

"A meeting to support the success of female."

"A meeting to support the success of female gastroenterologists in the surgery department"

Representative: Emiko Kono

Sawayanagi Memorial DEI Encouragement Award "Tohoku University "Circle for Thinking about Sex & Gender" AROW"

Representative: Hiroki Nemoto

## **Nurturing young female researchers**

#### ☐ Female Researcher Award System

#### • The Murasaki Sendai Hagi Award

- ·Honoring young female researchers in four fields (human resources and social sciences, science and engineering, medicine, dentistry and pharmacy, agriculture and life science) with the aim of promoting the active participation of female researchers and leading to the creation of excellent research results.
- •Multiple winners of the Saruhashi Prize and multiple promotions, etc. The winners were selected for large-scale budgets such as the Emergent Research Support Project, and several were hired as Prominent Research Fellows at Tohoku University



February 6, 2025 Winners



Meeting with the President after the award ceremony and the award speech

为藤 真帆	消滅危機に瀕したヴァヌアツ共和国の未解明無文字言語
文学研究科准教授	の研究
千葉 杏子	キネシンの自己阻害異常とヒト疾患の関わりについての

研究

学際科学フロンティア 研究所助教

佐藤 恵美子薬学研究科 准教授

低出生体重が及ぼす世代を超えた影響の研究

9th Tohoku University Outstanding Female Researcher Award
"The Murasaki Sendai Hagi Award"
is currently open for applications.

Deadline: Thursday, November 27, 2025, 5 p.m. (must arrive by this date)

## **Open Campus with Science Ambassadors**

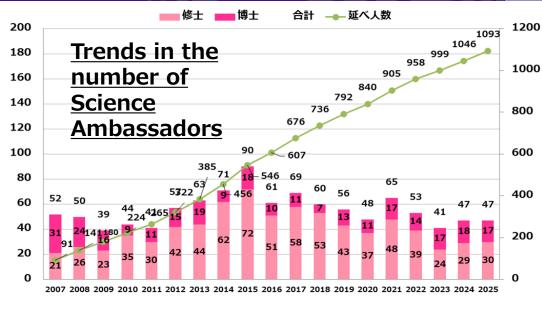
# Activities of Science Ambassadors (Formerly known as Science Angel)

- "Ambassadors" who convey the fun and fun of science Role models for elementary, junior high and high school students
- Scientific events and business trip seminars
- Transmission by note article
- Fostering a researcher's mindset
- Mentoring by SAOG and cooperating faculty members
- Network construction

Every year at the Open Campus in July, "What is a Researcher? - SA Open Campus Edition" is held. Contributing to the community and society through the Katadaira Festival and regional science events









(Left, center) 2025 Open Campus, (Right) Katadaira Festival

## Raising DEI awareness for undergraduate students

"Gender and Human Society" started in 2002 → reorganized into two courses from 2022 In 2024, "Gender Co-creation Society" and "Inclusive Society" were held.

From 2002: Opened as a humanities and social sciences department From 2015: Expanded to include

natural sciences

2017 President's Education Award



- Raising awareness of diversityCredits for University-

#### wide education

Inclusive Society: First and second semester courses Gender Co-creation Society: First Semester Only

Omnibus Lectures

「文系・理系」の専門家 計12~13名

• 200 students in the first and second semester

#### 2023 ~ Start

**Intensive lectures in collaboration with the University** of Tokyo and Ochanomizu Women's University "Introduction to Gendered Innovation"

2025 Textbooks "Introduction to Gendered Innovation" will be published

#### **Inclusive Society**

教員	講義題目
田中真美	イントロダクション
髙松美能	文化共生社会と人権
大澤絢子	宗教とダイバーシティ
秋山正幸	インクルージブな大学とは
ローツマ イア	多様な家族と法
関口雄介	身体的弱者(障碍者・高齢者)との共生
石川美希	障がいのある人との共生:聴覚障がいを例に
李善姫	日本における多民族・多文化共生の現状と 課題
末松和子	多文化理解と国際共修活動
前川直哉	多様な性と性的マイノリティ
大隅典子	脳の性差とダイバーシティ
矢ケ崎将 之	ジェンダーの経済学入門
佐々木成 江	科学とジェンダー〜性差分析がもたらす科 学技術の発展と多様性の確保〜
	グループワーク
	グループワークと期末テスト

#### **Gender Co-creation Society**

教員	講義題目
李善姫・ 鶴田想人	イントロダクション
李善姫	ジェンダーと緊急時リスク
田中重人	家族とジェンダー
神谷哲司	子育て・教育とジェンダー
朝倉京子	ジェンダーとケアワーク
大森駿之介	性の多様性から考えるDEI
中村文子	ジェンダーと人身売買
皆川朋子	女性ヘルスケアの課題とフェムテック
鶴田想人	科学史の中のジェンダー
小川真理子	相談支援とジェンダー
宮崎真理子	生物学的な性、社会的な性から健康と病気 を考える
臼井恵美子	経済学における差別の理論モデル
大隅典子	なぜ、理系に進む女性は少ないのか?
佐々木成江	ジェンダード・イノベーション
	グループワーク

# Public Relations: Publication of DEI awareness leaflets, newsletters, etc.





Distributed leaflets and newsletters to new students, departments, and members



SA report (prepared by SA)

https://dei.tohoku.ac.j
p/learn/publications/
Publications can be
seen



## **Public Relations: Enhancing DEI Awareness**

# August 21, 2025 Women's College Student Day Event SA character Tamaka is born



Zhang Yichi (1st year doctoral student at the Graduate School of Medicine) of SA, who devised the design, was presented with a certificate of appreciation and a souvenir "Tamaka" kokeshi



Chika Kuroda, one of the first three female college students in Japan, made a great discovery that quercetin, the outer skin pigment of onions, has a blood pressure-lowering effect. "Tamaka" is a new character in the Science Ambassador, named by combining "Onion" and "Chika".



「たまか」うちわと「伊右衛門 特茶」



「女子大生の日」の認知度に関する調査を行うサイエンス・アンバサダー



「たまか」のこけしを手にする冨永総長(右)と田中副学長(左)

# Aiming for Tohoku University where everyone can shine

- Implemented a support package to accelerate the increase in the ratio of female researchers and became a world-class university organization
- While analyzing the effects of support systems, we will also implement various support projects.
- Strengthen cooperation as well as organizations that promote DEI, and work to further promote DEI as a university as a whole.